Commonwealth of Kentucky Michael G. Adams, Secretary of State

LAOO 1436758.06 Michael G. Adams Secretary of State Received and Filed 3/10/2025 12:00:00 AM Fee receipt: \$40

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

MEMO RACING LLC

Article II: The name of the initial registered agent is

Jackson Kelly PLLC

and the street address of the entity's initial registered office in Kentucky is

100 West Main Street Suite 700, Lexington, KY 40507

Article III: The mailing address of the entity's principal office is

1515 North Federal Highway Suite 300, Boca Raton, FL 33432

Article IV: This entity is managed by **Members**.

This filing will be effective on Monday, March 10, 2025.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Stephanie Renner**

l, **Stephanie Renner**, consent to sign for **Jackson Kelly PLLC** who serves as the Registered Agent on behalf of this entity on Monday, March 10, 2025.