LARP

Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: VOLVO CARS OF NORTH AMERICA, LLC

Company ID: 0530360 State of origin: Delaware

Formation date: 2/4/2002 12:00:00 AM date filed: 6/22/2009 4:55:34 AM

Fee: \$15.00

Principal Office

ONE PREMIER PLACE IRVINE, CA 92618

Registered Agent Name/Address

C T CORPORATION SYSTEM 4169 WESTPORT ROAD LOUISVILLE, KY 40207

Members/Managers

Member FORD MOTOR COMPANY ONE AMERICAN ROAD, DEARBORN, MI 48126

Signatures

Signature BRADLEY GAYTON - FORD MOTOR COMPANY

Title MEMBER