LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: VOLVO CARS OF NORTH AMERICA, LLC

Company ID: 0530360
State of origin: Delaware

Formation date: 2/4/2002 12:00:00 AM **Date filed:** 5/25/2020 5:41:50 PM

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Principal Office

ONE VOLVO DRIVE ROCKLEIGH, NJ 07647

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager MICHAEL THOMAS 1 VOLVO DRIVE BUILDING B, ROCKLEIGH, NJ 07647

Manager OSCAR BERTILSSON OLSBORG 1 VOLVO DRIVE BUILDING B, ROCKLEIGH, NJ 07647

Manager ANDERS GUSTAFSSON 1 VOLVO DRIVE BUILDING B, ROCKLEIGH, NJ 07647

Signatures

Signature NANCY HAZELY ATTORNEY IN FACT