Commonwealth of Kentucky 1309760 Michael G. Adams, Secretary of St. KY Secretary of State

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization

1309760 Michael G. Adams KY Secretary of State Received and Filed 9/19/2023 2:01:40 PM Fee receipt: \$40.00

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

HUBBARD AND CO LLC

Article II: The street address of the company's initial registered office in Kentucky is

501 HALLAM AVE, ERLANGER, KY 41018

and the name of the initial registered agent at that address is **ELIZABETH HUBBARD**

Article III: The mailing address of the company's initial principal office is

501 HALLAM AVE, ERLANGER, KY 41018

Article IV: The limited liability company is to be managed by Members

This Filing is Effective on Tuesday, September 19, 2023 Executed by the Organizer on Tuesday, September 19, 2023

ELIZABETH HUBBARD

Title: MEMBER

I, ELIZABETH HUBBARD, consent to serve as the Registered Agent on behalf of the limited liability company. on Tuesday, September 19, 2023