

**Commonwealth of Kentucky
Michael G. Adams, Secretary of State**

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Michael G. Adams
Secretary of State
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Michael G. Adams
Secretary of State
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**Articles of Organization
Limited Liability Company**

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

MEMO AMERICA LLC

Article II: The name of the initial registered agent is

Jackson Kelly PLLC

and the street address of the entity's initial registered office in Kentucky is

100 West Main Street Suite 700, Lexington, KY 40507

Article III: The mailing address of the entity's principal office is

1515 North Federal Highway Suite 300, Boca Raton, FL 33432

Article IV: This entity is managed by **Managers**.

This filing will be effective on **Monday, March 10, 2025**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Stephanie Renner**

I, **Stephanie Renner**, consent to sign for **Jackson Kelly PLLC** who serves as the Registered Agent on behalf of this entity on Monday, March 10, 2025.