

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
Secretary of State
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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

ICAR LLC

Article II: The name of the initial registered agent is

Tiffany V Carter

and the street address of the entity's initial registered office in Kentucky is

101 N 7th Street Suite 639, Louisville, KY 40202

Article III: The mailing address of the entity's principal office is

101 N 7th street Suite 639, Louisville, KY 40202

Article IV: This entity is managed by **Members**.

This filing will be effective on **Monday, March 24, 2025**.

We declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Antonio L. Irvin**

Signature of individual signing on behalf of **Organizer: Tiffany V. Carter**

I, **Tiffany V Carter**, consent to serve as the Registered Agent on behalf of this entity on Monday, March 24, 2025.