

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

**1071162**  
**Michael G. Adams**  
**KY Secretary of State**  
 Received and Filed  
**6/29/2021 4:29:13 PM**  
 Fee receipt: \$15.00

Michael G. Adams  
 Secretary of State  
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 Frankfort, KY 40602-1150  
 (502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
 Online Filing**

**ARP**

**Company:** Employee Relations Associates, Inc.  
**Company ID:** 1071162  
**State of origin:** New York  
**Formation date:** 9/13/2019 12:00:00 AM  
**Date filed:** 6/29/2021 4:29:13 PM  
**Fee:** \$15.00

**Principal Office**

6100 FAIRVIEW RD  
 SUITE 500  
 CHARLOTTE, NC 28210

**Registered Agent Name/Address**

Registered Agent Solutions, Inc.  
 828 Lane Allen Rd Ste 219  
 Lexington, KY 40504

**Current Officers**

CEO Thomas c loele 7 Linden Park

**Signatures**

**Signature** Thomas loele  
**Title** CEO