

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1265662
Michael G. Adams
KY Secretary of State
Received and Filed

LAOO

3/7/2023 1:24:40 PM
Fee receipt: \$40.00

Michael G. Adams
Secretary of State
P. O. Box 718
Frankfort, KY 40602-0718
(502) 564-3490
<http://www.sos.ky.gov>

Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

SHIELD AND SPEER SOLUTIONS LLC

Article II: The street address of the company's initial registered office in Kentucky is

103 Oak Street, Princeton, KY 42445

and the name of the initial registered agent at that address is **Tucker James Speer**

Article III: The mailing address of the company's initial principal office is

103 Oak Street, Princeton, KY 42445

Article IV: The limited liability company is to be managed by **Managers**

This Filing is Effective on Tuesday, March 7, 2023

Executed by the Organizer on Tuesday, March 7, 2023

Tucker James Title: Organizer
Speer

I, **Tucker James Speer**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Tuesday, March 7, 2023