

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

THERMAL INNOVATIVE MANUFACTURING LLC

Article II: The street address of the company's initial registered office in Kentucky is

3610 Summer Breeze Ct, Bowling Green, KY 42104

and the name of the initial registered agent at that address is **John Anthony Harnage**

Article III: The mailing address of the company's initial principal office is

3610 Summer Breeze Ct, Bowling Green, KY 42104

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Monday, November 7, 2022

John Title: President
Harnage

I, **John Anthony Harnage**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Monday, November 7, 2022