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Commonwealth of Kentucky 1316563 Michael G. Adams, Secretary of St. KY Secretary of State

1316563 Michael G. Adams KY Secretary of State Received and Filed 10/23/2023 10:07:23 AM

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

LANCE AIR LLC

Article II: The street address of the company's initial registered office in Kentucky is

616 AKINS ROAD, TAYLORSVILLE, KY 40071

and the name of the initial registered agent at that address is Frank James Schaefer

Article III: The mailing address of the company's initial principal office is

616 AKINS ROAD, TAYLORSVILLE, KY 40071

Article IV: The limited liability company is to be managed by **Members**

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Monday, October 23, 2023 Executed by the Organizer on Monday, October 23, 2023

Frank Title: Schaefer

I, Frank James Schaefer, consent to serve as the Registered Agent on behalf of the limited liability company. on Monday, October 23, 2023