PARP

Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

0952567 Alison Lundergan Grimes KY Secretary of State Received and Filed

5/17/2017 4:27:14 PM Fee receipt: \$15.00

Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

Annual Report Online Filing

ARP

Company: BLACKBOARD INC.

Company ID: 0952567 State of origin: Delaware

Formation date: 5/13/2016 12:00:00 AM Date filed: 5/17/2017 4:27:14 PM

Fee: \$15.00

Principal Office

1111 19TH ST., NW, 9TH FLOOR WASHINGTON, DC 20036

Registered Agent Name/Address

CT CORPORATION SYSTEM 306 W. MAIN STREET, SUITE 512 FRANKFORT, KY 40601

Current Officers

President	William Ballhaus	1111 19th Street, NW, 9th Floor, Washington, DC 20036
Secretary	Stuart Kupinsky	1111 19th Street, NW, 9th Floor, Washington, DC 20036
Treasurer	Alan Goldblatt	1111 19th Street, NW, 9th Floor, Washington, DC 20036

Directors

Director	William Ballhaus	1111 19th Street, NW, 9th Floor, Washington, DC 20036
Director	Charles Gottdiener	9 West 57th Street, Suite 4700, New York, NY 10019
Director	Brian Napack	50 Kennedy Plaza, 18th Floor, Providence, RI 2903
Director	David Phillips	50 Kennedy Plaza, 18th Floor, Providence, RI 2903
Director	Peter Wilde	50 Kennedy Plaza, 18th Floor, Providence, RI 2903

Signatures

Signature Mandeline Hendricks
Title POA