

**Commonwealth of Kentucky**  
**Alison Lundergan Grimes, Secretary of State**

PARP  
**0952567**  
Alison Lundergan Grimes  
KY Secretary of State  
Received and Filed  
5/14/2018 8:18:27 PM  
Fee receipt: \$15.00

Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** BLACKBOARD INC.  
**Company ID:** 0952567  
**State of origin:** Delaware  
**Formation date:** 5/13/2016 12:00:00 AM  
**Date filed:** 5/14/2018 8:18:27 PM  
**Fee:** \$15.00

**Principal Office**

1111 19TH ST., NW, 9TH FLOOR  
WASHINGTON, DC 20036

**Registered Agent Name/Address**

CT CORPORATION SYSTEM  
306 W. MAIN STREET, SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

President	William Ballhaus	1111 19th Street, NW 9th Floor Washington District of Columbia 20036
Secretary	Stuart Kupinsky	1111 19th Street, NW 9th Floor Washington District of Columbia 20036
Treasurer	Alan Goldblatt	1111 19th Street, NW 9th Floor Washington District of Columbia 20036

**Directors**

Director	James Zumberge	9 West 57th Street Suite 4700 New York New York 10019
Director	Charles Gottdiener	9 West 57th Street Suite 4700 New York New York 10019
Director	Peter Wilde	50 Kennedy Plaza 18th Floor Providence Rhode Island 02903
Director	David Phillips	50 Kennedy Plaza 18th Floor Providence Rhode Island 02903
Director	William Ballhaus	1111 19th Street, NW 9th Floor Washington District of Columbia 20036

**Signatures**

<b>Signature</b>	Mandy Hendricks
<b>Title</b>	Power of Attorney