

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State

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PPOC

Michael G. Adams
Secretary of State
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**Statement of Change of
Principal Office Address**

POC

Pursuant to the provisions of KRS chapters 271B, 273, 275, or 362, the undersigned hereby applies to change the principal office on behalf of

BLACKBOARD INC.

which is organized in the state of Delaware, and for that purpose submits the following statements:

1. Address of current principal office

1111 19TH ST. NW, 10TH FLOOR
WASHINGTON, DC 20036

2. Principal office is hereby changed to:

11720 Plaza America Dr. 11th Floor
Reston, VA 20190

3. Signature of officer or chairman of the board

Kevin Harrill, Chief Accounting Officer

Signature and Title

Type or print name and title

3/25/2020 2:05 PM

Date