

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

PARP

0952567

Michael G. Adams
KY Secretary of State

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Michael G. Adams
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

**Annual Report
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ARP

Company: BLACKBOARD INC.
Company ID: 0952567
State of origin: Delaware
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Principal Office

11720 PLAZA AMERICA DR. 11TH FLOOR
RESTON, VA 20190

Registered Agent Name/Address

CT CORPORATION SYSTEM
306 W. MAIN STREET, SUITE 512
FRANKFORT, KY 40601

Current Officers

President	William Ballhaus	11720 Plaza America Dr., 11th Floor, Reston, Virginia 20190
Secretary	Stuart Kupinsky	11720 Plaza America Dr., 11th Floor, Reston, Virginia 20190
Treasurer	Alan Goldblatt	11720 Plaza America Dr., 11th Floor, Reston, Virginia 20190

Directors

Director	William Ballhaus	11720 Plaza America Dr., 11th Floor, Reston, Virginia 20190
Director	David Phillips	50 Kennedy Plaza, 18th Floor, Providence, Rhode Island 2903
Director	Peter Wilde	50 Kennedy Plaza, 18th Floor, Providence, Rhode Island 2903
Director	James Zumberge	9 West 57th Street, Suite 4700, New York, New York 10019

Signatures

Signature	Kelly Lettmann
Title	POA