

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

LARP
0859270
Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
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**Annual Report
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For the Year 2023**

ARP

Company: Universal Building Concepts LLC
Company ID: 0859270
State of origin: Kentucky
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Principal Office

1320 Sawmill Road
Jeffersonville, KY 40337

Registered Agent Name/Address

Freddie Allen Moore
1320 Sawmill Road
Jeffersonville, KY 40337

Members/Managers

Member FREDDIE ALLEN MOORE 1320 SAWMILL ROAD JEFFERSONVILLE KY 40337

Signatures

Signature Freddie Moore
Title Owner/Manager