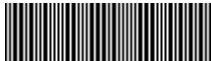


KENTUCKY SECRETARY OF STATE
P.O.BOX 718
FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

IMPORTANT NOTICE

Ballard Motor Carriers, LLC

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 4, 2023.

**BALLARD MOTOR CARRIERS, LLC
2020 MOUNT VICTOR LANE
BOWLING GREEN KY 42103**



Michael G. Adams

Secretary of State