ARTICLES OF ORGANIZATION

OF

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Michael G. Adams Kentucky Secretary of State Received and Filed: 12/30/2024 3:30 PM Fee Receipt: \$40.00

MBF NORTH AMERICA, LLC

Pursuant to KRS 14A, KRS 275.376 and KRS 275.025, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: MBF North America, Inc., a Kentucky corporation (the "Corporation")

wishes to convert into a Kentucky limited liability company.

Article II: The board of directors and sole shareholder of the Corporation have

approved the Plan of Conversion by unanimous vote and consent.

Article III: The name of the limited liability company is: MBF North America, LLC.

Article IV: The street address of the limited liability company's initial registered

office in Kentucky is: Corporation Service Company, 421 West Main Street, Frankfort, KY 40601 and the name of the initial registered agent at

that office is Corporation Service Company.

Article V: The mailing address of the limited liability company's initial principal

office is: 50 E. Rivercenter Blvd., Covington, KY 41011

Article VI: The limited liability company is to be managed by its managers.

Article VII: This application will be effective on January 1, 2025.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct:

MBF NORTH AMERICA, LLC, a Kentucky limited liability company

Signed by

Andrew Moeder, Organizer

Dated: December 23, 2024

I, Corporation Service Company, consent to serve as the registered agent on behalf of the limited liability company.

Ву: _____

Paul Gottlieb, Authorized Person

Dated: December 23, 2024