Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

1442073.06 Michael G. Adams Secretary of State Received and Filed 3/27/2025 12:00:00 AM Fee receipt: \$40

LAOO

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

ANCHOR RESOLUTE CONSULTING LLC

Article II: The name of the initial registered agent is

Lawrence McClanahan

and the street address of the entity's initial registered office in Kentucky is

9736 Cobalt Way, Union, KY 41091

Article III: The mailing address of the entity's principal office is

9736 Cobalt Way, Union, KY 41091

Article IV: This entity is managed by Members.

This filing will be effective on Thursday, March 27, 2025.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Lawrence McClanahan**

l, **Lawrence McClanahan**, consent to serve as the Registered Agent on behalf of this entity on Thursday, March 27, 2025.