

Kentucky Secretary of State Annual Report

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Company ERA FRANCHISE SYSTEMS, INC.
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Principal Office

1 CAMPUS DR
PARSIPPANY, NJ 07054

Registered Agent

CSC-LAWYERS INCORPORATING SERVICE COMPANY
421 WEST MAIN STREET
FRANKFORT, KY 40601

Officers

Vice President	Joseph Huber	1 Campus Drive, Parsippany, NJ 07054
Secretary	Eric J Bock	9 West 57th Street New York, NY 10019
Treasurer	David Wyshner	1 Campus Drive, Parsippany, NJ 07054
President	Brenda W. Casserly	1 Campus Drive Parsippany, NJ 07054

Directors

Director	Richard A Smith	1 Campus Drive, Parsippany, NJ 07054
Director	James E Buckman	9 West 57th Street New York, NY 10019

Signatures

Signature Joseph Huber
Title Vice President