

Kentucky Secretary of State Annual Report

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Company ERA FRANCHISE SYSTEMS, INC.
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Principal Office

1 CAMPUS DR
PARSIPPANY, NJ 07054

Registered Agent

CSC-LAWYERS INCORPORATING SERVICE COMPANY
421 WEST MAIN STREET
FRANKFORT, KY 40601

Officers

President	Brenda W. Casserly	1 Campus Drive Parsippany, NJ 07054
Secretary	MARILYN WASSER	1 CAMPUS DRIVE, PARSIPPANY NJ 07054
Treasurer	ANTHONY E. HULL	1 CAMPUS DRIVE, PARSIPPANY NJ 07054
Vice President	Joseph J. Huber	1 Campus Drive, Parsippany, NJ 07054

Directors

Director	Richard A. Smith	1 Campus Drive, Parsippany, NJ 07054
Director	DAVID J. WEAVING	1 CAMPUS DRIVE, PARSIPPANY NJ 07054

Signatures

Signature ANTHONY E. HULL
Title EVP, CFO & TREASURER