

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

ERC & ASSOCIATES LLC

Article II: The street address of the company's initial registered office in Kentucky is

622 COMANCHE TRAIL, FRANKFORT, KY 40601

and the name of the initial registered agent at that address is **WILLIAM MORTON**

Article III: The mailing address of the company's initial principal office is

ERC & ASSOCIATES LLC, 528 HIAWATHA TRAIL, FRANKFORT, KY 40601

Article IV: The limited liability company is to be managed by **Managers**

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Monday, January 2, 2023

Executed by the Organizers on Monday, January 2, 2023

WILLIAM Title: SENIOR ADVISOR

MORTON

SR.

DARNELL Title: ADVISOR

OWENS

I, **WILLIAM MORTON**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Monday, January 2, 2023