Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1256174 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

MERCIFUL TOWING AND RECOVERY LLC

Article II: The street address of the company's initial registered office in Kentucky is

1834 Carneal Ln, Oak Grove, KY 42242

and the name of the initial registered agent at that address is Mathew D Riddle

Article III: The mailing address of the company's initial principal office is

1834 Carneal Ln, Oak Grove, KY 42242

Article IV: The limited liability company is to be managed by Managers

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Thursday, January 26, 2023 Executed by the Organizers on Thursday, January 26, 2023

Title: CEO Mathew D

Riddle

Title: CFO Tyrone J

Taylor

I, Mathew D Riddle, consent to serve as the Registered Agent on behalf of the limited liability company. on Thursday, January 26, 2023