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LAOA
Michael G. Adams
Kentucky Secretary of State
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**ARTICLES OF AMENDMENT
TO THE
ARTICLES OF ORGANIZATION
OF
MCCARTHY STRATEGIC SOLUTIONS LLC**

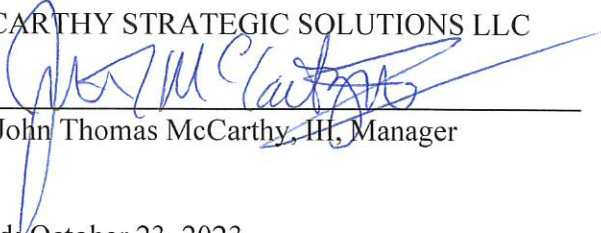
Pursuant to Chapter 275 of the Kentucky Revised Statutes, MCCARTHY STRATEGIC SOLUTIONS LLC (the “Company”) hereby amends its Articles of Organization, which were originally filed with the Kentucky Secretary of State on December 28, 2012, as follows:

1. Article IV of the Company’s Articles of Organization is hereby amended to read in its entirety as follows:

The limited liability company is to be managed by a Manager or Managers.

2. These Articles of Amendment were approved by the Members of the Company on October 23, 2023, which adoption was in accordance with the Articles of Organization and the Operating Agreement of the Company and with the Kentucky Limited Liability Company Act.

MCCARTHY STRATEGIC SOLUTIONS LLC

By: 
John Thomas McCarthy, III, Manager

Dated: October 23, 2023