Commonwealth of Kentucky 1198475 Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

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For the purposes of forming a non-profit limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

HW AUTOMOTIVE LLC

Article II: The street address of the company's initial registered office in Kentucky is

13000 MIDDLETOWN INDUSTRIAL BLVD, LOUISVILLE, KY 40223

and the name of the initial registered agent at that address is JAMES C HIGDON

Article III: The mailing address of the company's initial principal office is

13000 MIDDLETOWN INDUSTRIAL BLVD SUITE E, LOUISVILLE, KY 40223

Article IV: The limited liability company is to be managed by Managers

Executed by the Organizers on Thursday, March 24, 2022

I, JAMES C HIGDON, consent to serve as the Registered Agent on behalf of the limited liability company. on Thursday, March 24, 2022