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LAOO**Michael G. Adams**  
**Kentucky Secretary of State**  
Received and Filed:  
8/29/2023 12:56 PM  
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**ARTICLES OF ORGANIZATION  
HAMMERHEAD CONTRACTING, LLC**

The undersigned hereby forms and organizes a limited liability company pursuant to the Kentucky Limited Liability Company Act. The undersigned hereby adopts the following Articles of Organization for the limited liability company.

**ARTICLE I.**

The name of the limited liability company is Hammerhead Contracting, LLC.

**ARTICLE II.**

The name of the limited liability company's initial registered agent is Joseph David Alexander Norris.

The address of the limited liability company's initial registered office is 300 Maple Ridge Street, Bowling Green, Kentucky 42101.

**ARTICLE III.**

The address of the limited liability company's initial principal place of business is 300 Maple Ridge Street, Bowling Green, Kentucky 42101.

**ARTICLE IV.**

The limited liability company shall be member managed.

**ARTICLE V.**

No member, manager, officer, employee, or agent of the limited liability company shall be personally liable by reason of being a member, manager, officer, employee, or agent of the limited liability company, under a judgment, decree, or order of a court, agency, or tribunal of any type, or in any manner, in this or any other state, or on any other basis, for a debt, obligation, or liability of the limited liability company, whether arising in contract, tort, or otherwise.

The status of a person as a member, manager, officer, employee, or agent of the limited liability company shall not subject him or her to personal liability for the acts or omissions, including any negligence, wrongful act, or actionable misconduct, of any other member, manager, officer, agent, or employee of the limited liability company.

Date:


8/21/2023

Joseph David Alexander Norris, Organizer

**CONSENT OF REGISTERED AGENT**

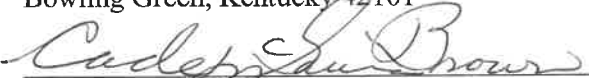
I, Joseph David Alexander Norris, Organizer of Hammerhead Contracting, LLC, 300 Maple Ridge Street, Bowling Green, Kentucky 42101, consent to serve as registered agent for Hammerhead Contracting, LLC.

Date: 8/21/2023

  
Joseph David Alexander Norris, Organizer

**PREPARED BY:**

Cade McGavinn Brown  
KERRICK BACHERT PSC  
2445 Nashville Road  
Bowling Green, Kentucky 42101

  
CADE MCGAVINN BROWN