

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1022177
 Michael G. Adams
 KY Secretary of State
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Michael G. Adams
 Secretary of State
 P. O. Box 1150
 Frankfort, KY 40602-1150
 (502) 564-3490
<http://www.sos.ky.gov>

**Annual Report
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ARP

Company: CARBON, INC.
Company ID: 1022177
State of origin: Delaware
Formation date: 5/25/2018 12:00:00 AM
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Principal Office

1089 MILLS WAY
 REDWOOD CITY, CA 94063

Registered Agent Name/Address

CORPORATION SERVICE COMPANY
 2900 SW WANAMAKER DRIVE, SUITE 204
 TOPEKA, KY 66614

Current Officers

CEO	Ellen Kullman	1089 Mills Way, Redwood City, CA 94063
CFO	Elisa De DeMartel	1089 Mills Way, Redwood City, CA 94063
Secretary	Anirma Gupta	1089 Mills Way, Redwood City, CA 94063

Directors

Director	Joseph M DeSimone	1089 Mills Way, Redwood City, CA 94063
Director	Jim Goetz	1089 Mills Way, Redwood City, CA 94063
Director	ADAM GROSSER	1089 Mills Way, Redwood City, CA 94063
Director	ALAN MULALLY	1089 Mills Way, Redwood City, CA 94063
Director	ANDREAS HUBERT	1089 Mills Way, Redwood City, CA 94063
Director	BOBBY LONG	1089 Mills Way, Redwood City, CA 94063
Director	DEBORAH MESSEMER	1089 Mills Way, Redwood City, CA 94063
Director	ELLEN KULLMAN	1089 Mills Way, Redwood City, CA 94063
Director	MICHELLE JOHNSTON HOLTHAUS	1089 Mills Way, Redwood City, CA 94063

Signatures

Signature	Anirma Gupta
Title	SECRETARY