

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1022177
Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
Online Filing
For the Year 2023

ARP

Company: CARBON, INC.
Company ID: 1022177
State of origin: Delaware
Formation date: 5/25/2018 12:00:00 AM
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Fee: \$15.00

Principal Office
1089 MILLS WAY
REDWOOD CITY, CA 94063

Registered Agent Name/Address

CORPORATION SERVICE COMPANY
2900 SW WANAMAKER DRIVE, SUITE 204
TOPEKA, KY 66614

Current Officers

| | | |
|-----------|-------------------------|--|
| CEO | Phil DeSimone | 1089 Mills Way, Redwood City, CA 94063 |
| Treasurer | Colleen De Martin-Garci | 1089 Mills Way, Redwood City, CA 94063 |
| Secretary | Karrie Rexford | 1089 Mills Way, Redwood City, CA 94063 |

Directors

| | | |
|----------|----------------------------|--|
| Director | JOSEPH M DeSIMONE | 1089 Mills Way, Redwood City, CA 94063 |
| Director | JIM GOETZ | 1089 Mills Way, Redwood City, CA 94063 |
| Director | BRYCE LEE | 1089 Mills Way, Redwood City, CA 94063 |
| Director | ALAN MULALLY | 1089 Mills Way, Redwood City, CA 94063 |
| Director | ANDREAS HUBERT | 1089 Mills Way, Redwood City, CA 94063 |
| Director | BOBBY LONG | 1089 Mills Way, Redwood City, CA 94063 |
| Director | DEBORAH MESSEMER | 1089 Mills Way, Redwood City, CA 94063 |
| Director | ELLEN KULLMAN | 1089 Mills Way, Redwood City, CA 94063 |
| Director | MICHELLE JOHNSTON HOLTHAUS | 1089 Mills Way, Redwood City, CA 94063 |

Signatures

| | |
|------------------|-----------------------|
| Signature | Colleen Martin-Garcia |
| Title | Treasurer |