KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

Joint Effort Consulting, L.L.C.

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 4, 2023.

JOINT EFFORT CONSULTING, L.L.C. 1229 S SHELBY ST LOUISVILLE KY 40203



Michael G. adam

Secretary of State

First Class Mail US Postage Paid Frankfort, KY Permit No. 888

IMPORTANT NOTICE