Commonwealth of Kentucky Michael G. Adams, Secretary of State

1418777.06 mmoore v319

Michael G. Adams Kentucky Secretary of State Received and Filed: 1/2/2025 3:09 PM

Fee Receipt: \$0.00

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

INVICTUS INSULATION LLC

Article II: The name of the initial registered agent is

Andrew Brett Jennings

and the street address of the entity's initial registered office in Kentucky is

291 Mossy Oak Drive, Morgantown, KY 42261

Article III: The mailing address of the entity's principal office is

291 Mossy Oak Drive, Morgantown, KY 42261

Article IV: This entity is managed by **Members**.

This filing will be effective on Thursday, January 2, 2025.

This business is veteran-owned as defined by KRS 14A.2-070(45) and 14A.2-165.

This entity is **NOT** a tobacco retailer as defined by KRS 438.305(9).

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Brett Jennings**

I, **Andrew Brett Jennings**, consent to serve as the Registered Agent on behalf of this entity on Thursday, January 2, 2025.