LARP

Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: ZF STEERING SYSTEMS, LLC

Company ID: 0779079
State of origin: Delaware

Formation date: 1/10/2011 12:00:00 AM Date filed: 5/6/2014 10:18:36 AM

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Principal Office

15811 CENTENNIAL DRIVE NORTHVILLE, MI 48168

Registered Agent Name/Address

CT CORPORATION SYSTEM 306 W. MAIN STREET SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager MARK BUGAJSKI 15 Spiral Drive, Florence, KY 41042

Manager PIERRE ABBOUD 15811 Centennial Drive, Northville, MI 48168

Signatures

Signature Mark Kolakowski
Title Finance Manager