Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

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Articles of Dissolution

LLD

53192097

Pursuant to the provisions of KRS 275.285 and 275.315, the limited liability company executes the following articles of dissolution:

Article I. The name of the limited liability company is:

MEM Consulting L.L.C.

Article II. This dissolution is pursuant to the following event: upon the written consent of all members.

The effective date of this dissolution is 3/6/2022. Article III.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

> Kenneth Edward Brockman Signature

Title Member 3/6/2022 Date