Commonwealth of Kentucky Michael G. Adams, Secretary of State

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Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

Ballard Transport LLC

Article II: The street address of the limited liability company's initial registered office in Kentucky is

5910 Toebbe Ln, Louisville, KY 40229

and the name of the initial registered agent at that office is Shelbie Rich.

Article III: The mailing address of the limited liability company's initial principal office is

5910 Toebbe Ln, Louisville, KY 40229

Article IV: The limited liability company is to be managed by **Members**.

Article V: This application will be effective on Sunday, April 21, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: Donald Ballard

I, **Shelbie Rich**, consent to sign for **Shelbie Rich** who serves as the **Registered Agent** on behalf of this limited liability company.