KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

Phoenix Strategy Marketing Solutions LLC

did not file its 2021 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 19, 2021.





Michael G. adam

First Class Mail US Postage Paid Frankfort, KY Permit No. 888

IMPORTANT NOTICE

Secretary of State