Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1328680 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

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For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

H.E. CAR SALES, LLC

Article II: The street address of the company's initial registered office in Kentucky is

3339 Taylorsville Road, Louisville, KY 40205

and the name of the initial registered agent at that address is Rand E. Kruger

Article III: The mailing address of the company's initial principal office is

3019 Hunsinger Lane, Louisville, KY 40220

Article IV: The limited liability company is to be managed by **Managers**

This Filing is Effective on Friday, December 22, 2023 Executed by the Organizer on Friday, December 22, 2023

Hanany Elghaouth

Title: Manager

I, Rand E. Kruger, consent to serve as the Registered Agent on behalf of the limited liability company. on Friday, December 22, 2023