

**Commonwealth of Kentucky**  
**Trey Grayson, Secretary of State**

FNAP

0714581

Trey Grayson  
Secretary of State  
Received and Filed

11/2/2009 5:52:58 PM

Fee receipt: \$8.00

Trey Grayson  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** BAYLOR UNIVERSITY, INC.  
**Company ID:** 0714581  
**State of origin:** Texas  
**Formation date:** 9/30/2008 12:00:00 AM  
**Date filed:** 11/2/2009 5:52:58 PM  
**Fee:** \$8.00

**Principal Office**

350 NORTH ST. PAUL STREET  
DALLAS, TX 75201

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
4169 WESTPORT ROAD  
LOUISVILLE, KY 40207

**Current Officers**

|                     |                     |  |
|---------------------|---------------------|--|
| CFO                 | Reagan Ramsower     | One Bear Place #97006, Waco, Texas 76798 |
| President           | David Garland       | One Bear Place #97096, Waco, Texas 76798 |
| Assistant Secretary | Paula Autrey        | One Bear Place #97096, Waco, Texas 76798 |
| Vice President      | John Barry          | One Bear Place #97022, Waco, Texas 76798 |
| Secretary           | Charles Beckenhauer | One Bear Place #97034, Waco, Texas 76798 |
| Vice President      | Elizabeth Davis     | One Bear Place #97014, Waco, Texas 76798 |
| Vice President      | Kevin Jackson       | One Bear Place #97016, Waco, Texas 76798 |
| Assistant Secretary | Marsha Duckworth    | One Bear Place #97034, Waco, Texas 76798 |
| Treasurer           | Bob Spence          | One Bear Place #97043, Waco, Texas 76798 |
| Executive           | Juan Alejandro Jr.  | One Bear Place #97011, Waco, Texas 76798 |
| Executive           | Karla Leeper        | One Bear Place #97096, Waco, Texas 76798 |
| Executive           | Ian McCaw           | One Bear Place #97108, Waco, Texas 76798 |
| Vice President      | Pattie Orr          | One Bear Place #97086, Waco, Texas 76798 |
| Vice President      | Dennis Prescott     | One Bear Place #97026, Waco, Texas 76798 |

**Directors**

|          |                 |   |
|----------|-----------------|---|
| Director | R. Dary Stone   | 5215 N. O'Connor Blvd, Suite 350, Irving, Texas 75039 |
| Director | Duane Brooks    | 555 Tallowood Road, Houston, Texas 77024              |
| Director | Ramiro Pena Jr. | 4777 Lake Shore Drive, Waco, Texas 76710              |

**Signatures**

|                  |                                  |
|------------------|----------------------------------|
| <b>Signature</b> | Felicia F. Rodriguez             |
| <b>Title</b>     | Board & Legal Support Specialist |