Commonwealth of Kentucky Elaine N. Walker, Secretary of Sta

0714581 Elaine N. Walker Secretary of State Received and Filed

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Elaine N. Walker Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: BAYLOR UNIVERSITY, INC.

Company ID: 0714581 State of origin: Texas

Formation date: 9/30/2008 12:00:00 AM Date filed: 6/30/2011 1:21:31 PM

Fee: \$15.00

Principal Office

350 NORTH ST. PAUL STREET DALLAS, TX 75201

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Current Officers

- arront - moore		
CFO	Reagan Ramsower	One Bear Place #97006, Waco, Texas 76798
President	Ken Starr	One Bear Place #97096, Waco, Texas 76798
Assistant Secretary	Marsha Duckworth	One Bear Place #97034, Waco, Texas 76798
Secretary	Charles Beckenhauer	One Bear Place #97034, Waco, Texas 76798
Treasurer	Bob Spence	One Bear Place #97043, Waco, Texas 76798
Vice President	John Barry	One Bear Place #97022, Waco, Texas 76798
Vice President	Elizabeth Davis	One Bear Place #97014, Waco, Texas 76798
Vice President	Kevin Jackson	One Bear Place #97016, Waco, Texas 76798
Vice President	Pattie Orr	One Bear Place #97086, Waco, Texas 76798
Vice President	Jerry Haag	One Bear Place #97026, Waco, Texas 76798
Vice President	Kathy Wright	One Bear Place #97096, Waco, Texas 76798
Vice President	Tommye Davis	One Bear Place #97026, Waco, Texas 76798
Executive	Juan Alejandro Jr.	One Bear Place #97011, Waco, Texas 76798
Executive	Karla Leeper	One Bear Place #97096, Waco, Texas 76798
Executive	Ian McCaw	One Bear Place #97108, Waco, Texas 76798

Directors

Director	David H Harper	2323 Victory Avenue, Suite 700, Dallas, Texas 75219
Director	Neal T Jones	823 Congress Avenue, Suite 900, Austin, Texas 78701
Director	Robert E Beauchamp	2101 Citywest Boulevard, Houston, Texas 77042

Signatures

Signature Felicia F. Cruz

Title Board & Legal Support Specialist