

**Commonwealth of Kentucky**  
**Alison Lundergan Grimes, Secretary of State**

FNAP  
**0714581**  
Alison Lundergan Grimes  
KY Secretary of State  
Received and Filed  
**6/26/2012 3:35:13 PM**  
Fee receipt: **\$15.00**

Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** BAYLOR UNIVERSITY, INC.  
**Company ID:** 0714581  
**State of origin:** Texas  
**Formation date:** 9/30/2008 12:00:00 AM  
**Date filed:** 6/26/2012 3:35:13 PM  
**Fee:** \$15.00

**Principal Office**

350 NORTH ST. PAUL STREET  
DALLAS, TX 75201

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

CFO	Reagan Ramsower	One Bear Place #97006, Waco, Texas 76798
President	Ken Starr	One Bear Place #97096, Waco, Texas 76798
Assistant Secretary	Marsha Duckworth	One Bear Place #97034, Waco, Texas 76798
Secretary	Charles Beckenhauer	One Bear Place #97034, Waco, Texas 76798
Treasurer	Bob Spence	One Bear Place #97043, Waco, Texas 76798
Vice President	John Barry	One Bear Place #97022, Waco, Texas 76798
Vice President	Elizabeth Davis	One Bear Place #97014, Waco, Texas 76798
Vice President	Kevin Jackson	One Bear Place #97016, Waco, Texas 76798
Vice President	Pattie Orr	One Bear Place #97086, Waco, Texas 76798
Vice President	Tommye Davis	One Bear Place #97026, Waco, Texas 76798
Executive	Juan Alejandro Jr.	One Bear Place #97011, Waco, Texas 76798
Executive	Karla Leeper	One Bear Place #97096, Waco, Texas 76798
Executive	Ian McCaw	One Bear Place #97108, Waco, Texas 76798

**Directors**

Director	David H Harper	2323 Victory Avenue, Suite 700, Dallas, Texas 75219
Director	Neal T Jones	823 Congress Avenue, Suite 900, Austin, Texas 78701
Director	Robert E Beauchamp	2101 Citywest Boulevard, Houston, Texas 77042

**Signatures**

<b>Signature</b>	Felicia Cruz
<b>Title</b>	Board & Legal Support Specialist