

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

FNAP
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Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes
Secretary of State
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**Annual Report
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ARP

Company: BAYLOR UNIVERSITY, INC.
Company ID: 0714581
State of origin: Texas
Formation date: 9/30/2008 12:00:00 AM
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Principal Office

350 NORTH ST. PAUL STREET
DALLAS, TX 75201

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

CFO	Reagan Ramsower	One Bear Place #97006, Waco, Texas 76798
President	Ken Starr	One Bear Place #97096, Waco, Texas 76798
Assistant Secretary	Marsha Duckworth	One Bear Place #97034, Waco, Texas 76798
Secretary	Charles Beckenhauer	One Bear Place #97034, Waco, Texas 76798
Treasurer	Bob Spence	One Bear Place #97043, Waco, Texas 76798
Vice President	John Barry	One Bear Place #97022, Waco, Texas 76798
Vice President	Elizabeth Davis	One Bear Place #97014, Waco, Texas 76798
Vice President	Kevin Jackson	One Bear Place #97016, Waco, Texas 76798
Vice President	Pattie Orr	One Bear Place #97086, Waco, Texas 76798
Vice President	Tommye Davis	One Bear Place #97026, Waco, Texas 76798
Executive	Juan Alejandro Jr.	One Bear Place #97011, Waco, Texas 76798
Executive	Karla Leeper	One Bear Place #97096, Waco, Texas 76798
Executive	Ian McCaw	One Bear Place #97108, Waco, Texas 76798

Directors

Director	Robert E Beauchamp	2101 Citywest Boulevard, Houston, Texas 77042
Director	Kenneth Q Carlile	2615 East End Boulevard South, Marshall, Texas 75672
Director	Richard S Willis	2301 Carlisle Avenue, Colleyville, Texas 76034

Signatures

Signature	Felicia F. Cruz
Title	Board & Legal Support Specialist