Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

0714581 Alison Lundergan Grimes KY Secretary of State Received and Filed

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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: BAYLOR UNIVERSITY, INC.

Company ID: 0714581 State of origin: Texas

Formation date: 9/30/2008 12:00:00 AM Date filed: 6/19/2014 3:07:20 PM

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Principal Office

350 NORTH ST. PAUL STREET DALLAS, TX 75201

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Current Officers

CFO	Reagan Ramsower	One Bear Place #97006, Waco, Texas 76798
President	Ken Starr	One Bear Place #97096, Waco, Texas 76798
Assistant Secretary	Marsha Duckworth	One Bear Place #97034, Waco, Texas 76798
Secretary	Charles Beckenhauer	One Bear Place #97034, Waco, Texas 76798
Treasurer	Bob Spence	One Bear Place #97043, Waco, Texas 76798
Assistant Secretary	Felicia Cruz	One Bear Place #97034, Waco TX 76798-7034
Vice President	John Barry	One Bear Place #97022, Waco, Texas 76798
Vice President	Elizabeth Davis	One Bear Place #97014, Waco, Texas 76798
Vice President	Kevin Jackson	One Bear Place #97016, Waco, Texas 76798
Vice President	Pattie Orr	One Bear Place #97086, Waco, Texas 76798
Vice President	Tommye Davis	One Bear Place #97026, Waco, Texas 76798
Vice President	Kenneth Hall	One Bear Place #97026, Waco TX 76798
Vice President	John Whelan	One Bear Place #97053, Waco, TX 76798-7108
Vice President	Brian Nicholson	One Bear Place #97111, Waco TX 76798-7111
Executive	Juan Alejandro Jr.	One Bear Place #97011, Waco, Texas 76798
Executive	Ian McCaw	One Bear Place #97108, Waco, Texas 76798
Vice President	Brian Webb	One Bear Place 97030, Waco TX 76798-7030

Directors

Director	Robert E Beauchamp	2101 Citywest Boulevard, Houston, Texas 77042
Director	Kenneth Q Carlile	2615 East End Boulevard South, Marshall, Texas 75672
Director	Richard S Willis	2301 Carlisle Avenue, Collevville, Texas, 76034

Signatures

Signature Felicia F. Cruz
Title Board & Legal

Board & Legal Support Specialist