Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

0714581 Michael G. Adams KY Secretary of State Received and Filed 6/11/2020 5:07:17 PM

Fee receipt: \$15.00

Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

Annual Report Online Filing

ARP

Company: BAYLOR UNIVERSITY, INC.

Company ID: 0714581 State of origin: Texas

Formation date: 9/30/2008 12:00:00 AM Date filed: 6/11/2020 5:07:17 PM

Fee: \$15.00

Principal Office

ONE BEAR PLACE #97034

WACO, TX 76798

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Current Officers

Assistant Treasurer	Dave Clendennen	One Bear Place #97034 Waco Texas 76798
President	Linda A. Livingstone	One Bear Place #97034 Waco Texas 76798
Assistant Secretary	Felicia F. Cruz	One Bear Place #97034 Waco Texas 76798
Assistant Secretary	Judith A. Carpenter	One Bear Place #97034 Waco Texas 76798
Assistant Secretary	Marsha J. Duckworth	One Bear Place #97034 Waco Texas 76798
Vice President	Brett A. Dalton	One Bear Place #97034 Waco Texas 76798

Directors

Director	Gaynor I. Yancey	One Bear Place #97034 Waco Texas 76798
Director	Randall A. Umstead	One Bear Place #97034 Waco Texas 76798
Director	David M. Slover	One Bear Place #97034 Waco Texas 76798
Director	Dusty Sanderson	One Bear Place #97034 Waco Texas 76798
Director	Manny Ruiz	One Bear Place #97034 Waco Texas 76798
Director	Mark V. Petersen	One Bear Place #97034 Waco Texas 76798
Director	William "Bill" E. Mearse	One Bear Place #97034 Waco Texas 76798
Director	Drayton McLane	One Bear Place #97034 Waco Texas 76798
Director	Sarah Gahm	One Bear Place #97034 Waco Texas 76798
Director	Malcolm Foley	One Bear Place #97034 Waco Texas 76798
Director	Gordon Wilkerson	One Bear Place #97034 Waco Texas 76798
Director	Dennis Ray Wiles	One Bear Place #97034 Waco Texas 76798
Director	Julie Hermansen Turner	One Bear Place #97034 Waco Texas 76798
Director	Mark Rountree	One Bear Place #97034 Waco Texas 76798
Director	Kim Stevens	7543 Bosque Blvd. Suite A Waco Texas 76712
Director	William "Bill" S. Simon	24 Pinnacle Drive Rogers Arizona 72758
Director	C. Clifton Robinson	One Bear Place #97034 Waco Texas 76798
Director	Todd A. Reppert	One Bear Place #97034 Waco Texas 76798
Director	Randolph "Randy" L. Pullin	One Bear Place #97034 Waco Texas 76798

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Director	Alicia D.H. Monroe	One Bear Place #97034 Waco Texas 76798
Director	Melissa Purdy Mines	One Bear Place #97034 Waco Texas 76798
Director	Michael McFarland	One Bear Place #97034 Waco Texas 76798
Director	Mark A. McCollum	One Bear Place #97034 Waco Texas 76798
Director	Jill Manning	One Bear Place #97034 Waco Texas 76798
Director	Rene Maciel	One Bear Place #97034 Waco Texas 76798
Director	Katie Joe Luningham	One Bear Place #97034 Waco Texas 76798
Director	Mark E. Lovvorn	One Bear Place #97034 Waco Texas 76798
Director	Neal Jeffrey	One Bear Place #97034 Waco Texas 76798
Director	W.D. "Dan" Hord	One Bear Place #97034 Waco Texas 76798
Director	Larry P. Heard	One Bear Place #97034 Waco Texas 76798
Director	James Cary Gray	One Bear Place #97034 Waco Texas 76798
Director	Milton Hixson	One Bear Place #97034 Waco Texas 76798
Director	Shelley Giglio	One Bear Place #97034 Waco Texas 76798
Director	Jennifer Walker Elrod	One Bear Place #97034 Waco Texas 76798
Director	Kenneth Q. Carlile	One Bear Place #97034 Waco Texas 76798
Director	Miles Jay Allison	One Bear Place #97034 Waco Texas 76798

Signatures

Signature Title

Kelly Lettmann Power of Attorney