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Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

KINGS MORE FOR LESS, LLC

Article II: The street address of the company's initial registered office in Kentucky is

4965 US Highway 42, Ste 1000-38, Louisville, KY 40222

and the name of the initial registered agent at that address is Inc Authority RA

Article III: The mailing address of the company's initial principal office is

2707 Algonquin Parkway, Louisville, KY 40210

Article IV: The limited liability company is to be managed by Managers

This Filing is Effective on Monday, March 27, 2023 Executed by the Organizer on Monday, March 27, 2023

Joshua King Title: Organizer

I, Trevor Rowley, consent to sign for Inc Authority RA who serves as the Registered Agent on behalf of the limited liability company. on Monday, March 27, 2023