

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

LARP

0667683

Michael G. Adams  
KY Secretary of State

Received and Filed

5/7/2020 10:40:41 PM

Fee receipt: \$15.00

Michael G. Adams  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** NALCO CONTRACT OPERATIONS, LLC  
**Company ID:** 0667683  
**State of origin:** Delaware  
**Formation date:** 6/27/2007 12:00:00 AM  
**Date filed:** 5/7/2020 10:40:41 PM  
**Fee:** \$15.00

**Principal Office**

1 ECOLAB PLACE  
ST. PAUL, MN 55102

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Members/Managers**

Manager	Kevin Krumm	1601 W. Diehl Road, Naperville, IL 60563
Manager	Michael P Murphy	1601 W. Diehl Road, Naperville, IL 60563
Manager	Natasha Chen	1601 W. Diehl Road, Naperville, IL 60563

**Signatures**

<b>Signature</b>	Michael P Murphy
<b>Title</b>	Manager