Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: NALCO CONTRACT OPERATIONS, LLC

Company ID: 0667683 State of origin: Delaware

Formation date: 6/27/2007 12:00:00 AM Date filed: 1/25/2021 2:05:06 PM

Fee: \$15.00

Principal Office

1 ECOLAB PLACE ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager Todd Blumhoefer 1601 W. Diehl Road, Naperville, IL 60563
Manager Michael P Murphy 1601 W. Diehl Road, Naperville, IL 60563
Manager Viveca Fairbanks-Henderson 1601 W. Diehl Road, Naperville, IL 60563

Business size: Large Business type: Other

Signatures

Signature David Duvick

Title Vice President and Secretary