

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

LARP

0667683
Michael G. Adams
KY Secretary of State
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Secretary of State
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**Annual Report
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ARP

Company: NALCO CONTRACT OPERATIONS, LLC
Company ID: 0667683
State of origin: Delaware
Formation date: 6/27/2007 12:00:00 AM
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Principal Office

1 ECOLAB PLACE
ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Members/Managers

Member	Michael P Murphy	1601 W. Diehl Road, Naperville, IL 60563
Member	Viveca Fairbanks-Henderson	1601 W. Diehl Road, Naperville, IL 60563
Member	Sonia Monarezz	1601 W. Diehl Road, Naperville, IL 60563

Signatures

Signature	DAVE DUVICK
Title	Vice President and Secretary