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Commonwealth of Kentucky 1348283 Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490

http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the company is

M&C HOTSHOT TRUCKING LLC

Article II: The street address of the company's initial registered office in Kentucky is

45 state route 1949, Symsonia, KY 42082

and the name of the initial registered agent at that address is Bruce Cavanaugh

Article III: The mailing address of the company's initial principal office is

45 state route 1949, Symsonia , KY 42082

Title: Owner

Article IV: The limited liability company is to be managed by **Members**

Article V:

This Filing is Effective on Friday, March 8, 2024 Executed by the Organizer on Friday, March 8, 2024

Bruce Cavanaugh

I, **Bruce Cavanaugh**, consent to serve as the Registered Agent on behalf of the limited liability company. on Friday, March 8, 2024