

Commonwealth of Kentucky  
Michael G. Adams, Secretary of State

1350084  
Michael G. Adams  
KY Secretary of State  
Received and Filed

LAOO

3/15/2024 12:48:50 PM

Fee receipt: \$40.00

Michael G. Adams  
Secretary of State  
P. O. Box 718  
Frankfort, KY 40602-0718  
(502) 564-3490  
<http://www.sos.ky.gov>

Articles of Organization  
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

**Article I:** The name of the company is

**ZSA INDUSTRIES LLC**

**Article II:** The street address of the company's initial registered office in Kentucky is

**3613 Stacy Ct, Louisville, KY 40214**

and the name of the initial registered agent at that address is **Kenneth E Walsh**

**Article III:** The mailing address of the company's initial principal office is

**3613 Stacy Ct, Louisville, KY 40214**

**Article IV:** The limited liability company is to be managed by **Members**

**Article V:**

This Filing is Effective on Friday, March 15, 2024

Executed by the Organizer on Friday, March 15, 2024

**Kenneth E Walsh**

Title: President

I, **Kenneth E Walsh**, consent to serve as the Registered Agent on behalf of the limited liability company.  
on Friday, March 15, 2024