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Alison Lundergan Grimes Kentucky Secretary of State Received and Filed: 9/18/2014 2:34 PM Fee Receipt: \$40.00

Articles of Organization of TCC Holdings, LLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

TCC Holdings, LLC

Article II: The street address of the company's initial registered office in Kentucky is

2350 Shane Drive, Louisville, KY 40220

and the name of the initial registered agent at that address is Anthony Carrico

Article III: The mailing address of the company's initial principal office is

2350 Shane Drive, Louisville, KY 40220

Article IV: The limited liability company is to be managed by its Sole Member

Article V: Purpose

The sole purpose for which the Company is formed is to operate franchised Chick-fil-A Restaurant business(es) under a Franchise Agreement with Chick-fil-A, Inc. and to exercise all other powers necessary to, or reasonably connected with, the operation of the franchised Chick-fil-A Restaurant business(es).

Executed by the Organizer on Thursday, September 18, 2014

Name of Organizer: Anthony Carrico

Signature of individual signing on behalf of Organizer:

Anthony Carrico

I, Anthony Carrieo, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature:

Anthony Carrico