Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: BLACKBOARD U.S. HOLDINGS, INC.

Company ID: 0933385 State of origin: Delaware

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Principal Office

1271 AVENUE OF THE AMERICAS 37TH FLOOR

NEW YORK, NY 10020

Registered Agent Name/Address

CORPORATION SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

President	Christopher Flatt	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Assistant Secretary	Tanya Kent	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Treasurer	Justin Caulfield	1271 Avenue of the Americas, 37th Floor, New York, NY 10020

Directors

Director	Salvatore Branca	100 Connell Drive, Berkeley Heights, NJ 07922
Director	Elias Habayeb	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Director	Michael Price	1271 Avenue of the Americas, 37th Floor, New York, NY 10020

Signatures

Signature Tanya Kent
Title Assistant Secretary