

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

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Michael G. Adams  
KY Secretary of State  
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PPOC

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Secretary of State  
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**Statement of Change of  
Principal Office Address**

**POC**

Pursuant to the provisions of KRS chapters 271B, 273, 275, or 362, the undersigned hereby applies to change the principal office on behalf of

**BLACKBOARD U.S. HOLDINGS, INC.**

which is organized in the state of Delaware, and for that purpose submits the following statements:

**1. Address of current principal office**

120 BROADWAY  
17TH FLOOR  
NEW YORK, NY 10271

**2. Principal office is hereby changed to:**

1271 Avenue of the Americas  
37th Floor  
New York, NY 10020

**3. Signature of officer or chairman of the board**

Tanya Kent, Assistant Secretary

Signature and Title

Type or print name and title

6/15/2021 4:01 PM

Date