Commonwealth of Kentucky Michael G. Adams, Secretary of St

0933385 Michael G. Adams KY Secretary of State Received and Filed

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: BLACKBOARD U.S. HOLDINGS, INC.

Company ID: 0933385 State of origin: Delaware

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Fee: \$15.00

Principal Office

1271 AVENUE OF THE AMERICAS 37TH FLOOR NEW YORK, NY 10020

Registered Agent Name/Address

CORPORATION SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

President	Christopher J. Flatt	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Assistant Secretary	^r Tanya E. Kent	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Treasurer	Justin Caulfield	1271 Avenue of the Americas, 37th Floor, New York, NY 10020

Directors

Director	Salvatore Anthony Branca	100 Connell Drive, Berkeley Heights, NJ 07922
Director	Elias F. Habayeb	1271 Avenue of the Americas, 37th Floor, New York, NY 10020
Director	Michael D. Price	1271 Avenue of the Americas, 37th Floor, New York, NY 10020

Signatures

Signature Tanya E. Kent

Title Assistant Secretary